

CA-PMMProject Name: FI\$Cal ProjectOCIO Project #: 8860-30Department: FinanceReporting Period: From: To:**Team Member to Project Manager****Current Task Summary**

Task or Deliverable	Scheduled Completion Date	Actual Completion Date	Issues?
Accomplished this week			
Planned/Scheduled Completion in Next Two Weeks			
Status Summary	Yes/No	Explanation	
Will all assigned tasks be accomplished by their due date?			
Are there any planned tasks that won't be completed?			
Are there problems which affect your ability to accomplish assigned tasks?			
Do you plan to take time off that is not currently scheduled?			

Status of Assigned Issues

Issue Number	Description	Due Date	Status
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Team Member to Project Manager

CA-PMM**Project Name:** FI\$Cal Project**OCIO Project #:** 8860-30**Department:** Finance**Reporting Period:** From: 9/1/09 To: 9/30/09**Project Manager to Sponsor****Current Status Report**

Questions	Yes/No	Cause	Impact	Action Required
1. Were recent milestones completed on schedule?	No	The project was reviewed by Grant Thornton (GT) , LLP in the Spring of 2009. The FI\$Cal Steering Committee accepted the GT recommendations which changed the SPR 2 milestones.	The project is required to report against its latest approval document - SPR 2. The project schedule has been revised to reflect the implementation strategy adopted by the Steering Committee as reflected by their approval of the schedule on 6/25/09.	The project is developing SPR 3 which reflects the revised milestones and the project roadmap for moving forward.
2. Were any key milestones or deliverables rescheduled?	Yes	The project was reviewed by Grant Thornton (GT) , LLP in the Spring of 2009. The FI\$Cal Steering Committee accepted the GT recommendations which changed the SPR 2 milestones.	The project is required to report against its latest approval document - SPR 2. The project schedule has been revised to reflect the implementation strategy adopted by the Steering Committee as reflected by their approval of the schedule on 6/25/09.	The project is developing SPR 3 which reflects the revised milestones and the project roadmap for moving forward.

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3. Was work done that was not planned?	Yes	The project review conducted by Grant Thornton, LLP, was not included in the last approved SPR.	The project review included project objectives, business requirements, governance and organization structure, sourcing strategy, project implementation approach, and the go forward roadmap.	On 6/25/09, the FI\$Cal Steering Committee approved the Project to move forward with baselining the schedule that establishes new dates for tasks. Tasks include an SPR, tasks associated with a Pre-Fit Gap and Fit Gap sourcing strategy, and tasks for a restructured procurement with Stages 1 and 2.
4. Were there any changes to scope?	No			
5. Were tasks added that were not originally estimated?	Yes	The project review conducted by Grant Thornton, LLP, was not included in the last approved SPR.	The project review included project objectives, business requirements, governance and organization structure, sourcing strategy, project implementation approach, and the go forward roadmap.	On 6/25/09, the FI\$Cal Steering Committee approved the Project to move forward with baselining the schedule that establishes new dates for tasks. Tasks include an SPR, tasks associated with a Pre-Fit Gap and Fit Gap sourcing strategy, and tasks for a restructured procurement with Stages 1 and 2.

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6. Were any tasks or milestones removed?	No			
7. Were any scheduled tasks not started?	Yes	Tasks such as finalizing the RFP, and conducting the software and system integrator procurement were delayed pending completion of the project review by Grant Thornton, LLP.	Delay of the schedule represented in SPR #2.	On 6/25/09, the FI\$Cal Steering Committee approved the Project to move forward with baselining an updated schedule that establishes new dates for milestones. Activities associated with finalizing the RFP and conducting the system integrator procurement have commenced based on this new schedule which will be represented in SPR#3.
8. Are there any new major issues?	No			

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9. Are there any staffing problems?	Yes	Although the Project has filled some of the critical positions in the VMO and Admin. areas, the Project has been delayed in backfilling some critical positions in the PMO, Technology and Business Teams. Some Project Partner staffing positions are on hold pending partner funding decisions.	PMO - Reduced ability to control, monitor, track and report project activities. Technology Team - Reduced ability to provide timely IT support for staff. Business Team and Project Partners - Reduced ability to perform pre-fit gap and associated activities.	The project has revised it's hiring plan and received approval from the Steering Committee to manage, refine and implement the plan. Efforts continue to backfill for critical positions. The project will continue to report the hiring status monthly to the Steering Committee. The Project is exploring alternative approaches to keep the schedule on track such as JADs.
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CA-PMM**Project Name:** FI\$Cal Project**OCIO Project #:** 8860-30**Department:** Finance**Reporting Period:** From: 9/1/09 To: 9/30/09**Project Manager to Sponsor****Look Ahead View**

Questions	Yes/No	Impact	Action Required
1. Will upcoming critical path milestones or deliverables be delayed?	No		
2. Do any key milestones or deliverables need to be rescheduled?	No		
3. Is there any unplanned work that needs to be done?	No		
4. Are there any expected or recommended changes to scope?	No		
5. Are there any tasks not originally estimated that will need to be added?	No		
6. Are there any tasks or milestones that should be removed from the plan?	No		
7. Are there any scheduled tasks whose start will likely be delayed?	No		
8. Are any major new issues foreseeable?	No		
9. Are any staffing problems anticipated?	Yes	The Project has identified staffing risks relative to key staff turnover and the unavailability of knowledgeable staff.	Develop and implement mitigation strategies.

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Current Status and Accomplishments:

*Describe deliverables completed and milestones met during **this reporting period**.*

- The FI\$Cal Steering Committee approved the recommended approach to award a Stage 1 procurement to three fit gap vendors instead of two.
- The Project hired a Deputy Project Director for the Project Management Office.
- The Project Team defined the FI\$Cal Mission Statement for the FI\$Cal Project organization.
- Change Management Training Sessions were conducted for project staff.
- An All Staff Process Improvement Training Session was conducted on Document Management.
- The Technology Team completed the CA-Mail migration of staff to fiscal.ca.gov e-mail.
- The Vendor Forum event was held at the DGS Auditorium.
- The FI\$Cal Steering Committee approved the departments for the initial Readiness Assessment.

Project Milestones:

List key milestones and their dates from the project schedule.

Milestone	Target Date	Forecast Date	Status	Cause & Impact to Implementation Date	Date Completed
Initial Planning •Convene Steering Committee •Conduct procurement for chart of accounts analysis and acquisition assistance	1/31/06		Complete		1/31/06
Chart of Accounts and Standards and Requirements Workshops •Analyze the existing Uniform Codes Manual •Develop a strategy for statewide chart of accounts and standards •Explore market alternatives •Develop business requirements	10/31/06		Complete		10/31/06
Special Project Report •Reevaluate project goals and statewide approach	11/30/06		Complete		11/30/06

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Procurement •Develop Draft RFP	8/31/07		Complete		8/31/07
Memorandum of Understanding (MOU) •Complete MOU to provide the framework for the partnership of DOF, SCO, STO, and DGS in compliance with Budget Bill language	10/31/07		Complete		10/31/07
Special Project Report #2 •Develop SPR #2 at the direction of the Legislature in compliance with Budget Bill language	1/31/08		Complete		12/31/07
Special Project Report #3 • Develop a new SPR based on the Grant Thornton project review as approved by the Steering Committee	12/23/09*		In process		
Pre-Fit Gap Activities • Conduct Department Surveys • Chart of Accounts Design • Master Vender File Design • As Is Business and Legacy System Documentation	9/13/10		In process		
Draft RFP Complete for Software and System Integrator • Write the RFP for statewide software and system integrator services using the Grant Thornton recommended sourcing strategy as adopted by the Steering Committee	3/8/10		In process		
Release RFP	5/7/10		In process		
Award Stage 1 Contract: Fit-gap Vendors	8/6/10				

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Project Manager to Sponsor

Execute Fit Gap	9/13/10				
Conduct Stage II Acquisition • Evaluate Proposals	12/30/11				
Award Stage II Contract • Software and System Integrator	12/30/11				

* The target date has not changed. The 11/23/09 date reported in August was an internal milestone, not the final target date.

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Variances

Check the appropriate box for each project element listed below. Please describe the actions you plan to take for those items marked "Caution" or "Significant Variance".

	On Plan <5%	Caution 5-10%	Significant Variance >10%	Action Required
Schedule			X	The Project has developed a new schedule to reflect the go forward strategy recommended by Grant Thornton Project Approach and approved by the Steering Committee. The Project is "on plan" for the new schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
Milestones			X	The Project has developed a new schedule to reflect the go forward strategy recommended by Grant Thornton Project Approach and approved by the Steering Committee. The Project is "on plan" for the new schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
Deliverables			X	The Project has developed a new schedule to reflect the go forward strategy recommended by Grant Thornton Project Approach and approved by the Steering Committee. The Project is "on plan" for the new schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
Resources (lower)			X	The current resource utilization is lower than projected. The Project has received Steering Committee approval to resource needs based upon Grant Thornton's Project Approach recommendations. The Project is "on plan" to acquire resources based upon the schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
OneTime Cost (lower)			X	The current one-time costs are lower than projected. The Project is currently developing SPR 3 for one-time costs based upon Grant Thornton's Project Approach recommendations.
Continuing Cost	X			The Project is currently developing SPR 3 for continuing costs based upon Grant Thornton's Project Approach recommendations.

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Sponsor to Executive Committee

Summary Milestones and Highlights

Project Milestones: <i>List key milestones and their dates from the project schedule. Explain in issues section if a milestone's status is behind.</i>					
Milestone	Target Date	Forecast Date	Status	If Delayed, Impact to Implementation Date	Date Completed
Initial Planning •Convene Steering Committee •Conduct procurement for chart of accounts analysis and acquisition assistance	1/31/06		Complete		1/31/06
Chart of Accounts and Standards and Requirements Workshops •Analyze the existing Uniform Codes Manual •Develop a strategy for statewide chart of accounts and standards •Explore market alternatives •Develop business requirements	10/31/06		Complete		10/31/06
Special Project Report •Reevaluate project goals and statewide approach	11/30/06		Complete		11/30/06
Procurement •Develop Draft RFP	8/31/07		Complete		8/31/07
Memorandum of Understanding (MOU) •Complete MOU to provide the framework for the partnership of DOF, SCO, STO, and DGS in compliance with Budget Bill language	10/31/07		Complete		10/31/07
Special Project Report #2 •Develop SPR #2 at the direction of the Legislature in compliance with Budget Bill language	1/31/08		Complete		12/31/07

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Special Project Report #3 • Develop a new SPR based on the Grant Thornton project review as approved by the Steering Committee	12/23/09*		In process		
Pre-Fit Gap Activities • Conduct Department Surveys • Chart of Accounts Design • Master Vender File Design • As Is Business and Legacy System Documentation	9/13/10		In process		
Draft RFP Complete for Software and System Integrator • Write the RFP for statewide software and system integrator services using the Grant Thornton recommended sourcing strategy as adopted by the Steering Committee	3/8/10		In process		
Release RFP	5/7/10		In process		
Award Stage 1 Contract: Fit-gap Vendors	8/6/10				
Execute Fit Gap	9/13/10				
Conduct Stage II Acquisition • Evaluate Proposals	12/30/11				
Award Stage II Contract • Software and System Integrator	12/30/11				

* The target date has not changed. The 11/23/09 date reported in August was an internal milestone, not the final target date.

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Variances

Check the appropriate box for each project element listed below. Please describe the actions you plan to take for those items marked "Caution" or "Significant Variance".

* *Priority of schedule, scope, budget, and quality from Final Ranking established in the Priority Analysis*

	On Plan <5%	Caution 5-10%	Significant Variance >10%	Action Required
Schedule			x	The Project has developed a new schedule to reflect the go forward strategy recommended by Grant Thornton Project Approach and approved by the Steering Committee. The Project is "on plan" for the new schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
Milestones			x	The Project has developed a new schedule to reflect the go forward strategy recommended by Grant Thornton Project Approach and approved by the Steering Committee. The Project is "on plan" for the new schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
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Resources (lower)			x	The current resource utilization is lower than projected. The Project has received Steering Committee approval to resource needs based upon Grant Thornton's Project Approach recommendations. The Project is "on plan" to acquire resources based upon the schedule approved on 6/25/09; however, it continues to report this metric against SPR 2 until SPR 3 is approved.
One Time Cost (lower)			x	The current one-time costs are lower than projected. The Project is currently developing SPR 3 for one-time costs based upon Grant Thornton's Project Approach recommendations.
Continuing Cost	x			The Project is currently developing SPR 3 for continuing costs based upon Grant Thornton's Project Approach recommendations.

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* Items are measured against SPR2 until SPR3 is approved.

Monitoring Vital Signs Scorecard

Vital Sign	Variance	Value	Your Score	Score Justification
1. Customer Buy-In	High Degree of Buy-In	0	1	Yellow
	Medium Degree of Buy-In	1		
	Low Degree of Buy-In	2		
2. Technology Viability	Strong Viability	0	0	Green
	Medium Viability	1		
	Weak Viability	2		
3. Status of the Critical Path (delay)	<5%	0	0	Green
	5% to 10%	1		
	>10%	2		
4. Cost-to-Date vs. Estimated Cost-to-Date (higher)	<5%	0	0	Green
	5% to 10%	1		
	>10%	2		
5. High-Probability, High-Impact Risks	0 to 3	0	1	Yellow
	4 to 6	1		
	>6	2		
6. Unresolved Issues (on time resolution)	On time	0	1	Yellow
	Late with no impact	1		
	Late impacting the critical path	2		
7. Sponsorship Commitment	Fully engaged	0	0	Green
	Partially engaged	1		
	Inadequate engagement	2		
8. Strategy Alignment	Strong alignment	0	1	Yellow
	Partial alignment	1		
	Weak or no alignment	2		
9. Value-to-Business	Strong	0	0	Green
	Medium	1		
	Weak	2		

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10. Vendor Viability (provide rationale for the rating in the field following the scorecard)	Strong	0	Green	
	Medium	1		
	Weak	2		
11. Milestone Hit Rate (rate of achievement as planned)	>90% on time	0	Green	0
	80-90% on time	1		
	<80% on time	2		
12. Deliverable Hit Rate (rate of production as planned)	>90% on time	0	Green	0
	80-90% on time	1		
	<80% on time	2		
13. Actual vs. Planned Resources	>90% assigned and available	0	Green	0
	80-90% assigned and available	1		
	<80% assigned and available	2		
14. Overtime Utilization (% of effort that is overtime)	<15%	0	Green	0
	15-25%	1		
	>25%	2		
15. Team Effectiveness	Highly Effective	0	Yellow	1
	Moderately Effective	1		
	Ineffective	2		
Total			5	G

* Items are measured against the new project schedule baselined on 06/25/09.

Green = 0 - 8
 Yellow = 9 - 19
 Red = 20+

Vendor Viability Rating Rationale

The Project is in the planning phase and does not have an integration vendor.